

Effective Teaching A Guide For Community College Instructors

Spiral Edition

The American Community College America's Community Colleges The Community's College Key Resources on Community Colleges Strengthening Community Colleges Through Institutional Collaborations The Community College in a Global Context What Excellent Community Colleges Do Forces Shaping Community College Missions The Community College Story Understanding Equity in Community College Practice Minding the Dream Promising and High-Impact Practices: Student Success Programs in the Community College Context Comprehensive Reform for Student Success Community Colleges and the Access Effect The Completion Agenda in Community Colleges Understanding Community Colleges Budget and Finance in the American Community College Student Success in the Community College Community Colleges Unrelenting Change, Innovation, and Risk Arthur M. Cohen Allen A. Witt Robert L. Pura Arthur M. Cohen Michael J. Roggow Tod Treat Joshua S. Wyner Kristin Bailey Wilson George B. Vaughn Erin L. Castro Gail O. Mellow Gloria Crisp Nan L. Maxwell J. Scherer Chris Baldwin John S. Levin Trudy H. Bers Terry U. O'Banion Kathleen M. Shaw Daniel J. Phelan

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praise for the american community college since 1982 the american community college by cohen and brawer has been the authoritative book on community colleges anyone who wants to understand these complex and dynamic institutions how they are evolving the contributions they make the challenges they face the students they serve and the faculty and leaders who deliver the services and the curricula will find the american community college both essential reading and an important reference book george r boggs president and ceo american association of community colleges i have been a community college president for over forty one years and a graduate professor for three decades this book has been an inspiration to generations of students faculty members and administrators it has become the classic of the field because it has great take home value to us all joseph n hankin president westchester community college in this latest edition of the american community college the authors continue to manifest their unique highly knowledgeable perspective about the community college this book is must reading for all who desire to understand one of the most important educational institutions in the twenty first century barbara k townsend professor and director center for community college research college of education university of missouri columbia cohen and brawer s classic work is the touchstone for a comprehensive overview of the american community college this is a seminal book for graduate students as well as seasoned professionals for understanding this uniquely american institution charles r dassance president central florida community college

in america s community colleges the first century allen a witt james l wattenbarger james f gollattscheck and joseph e suppiger narrate the history of the first hundred years of american community colleges from the perspective of the 1990s the authors show how junior colleges helped democratize education in american and became part of a long tradition that includes grammar schools and land grant colleges the authors take the reader on a grand tour of the personalities that shaped the community college movement and the state boards associations and colleges that helped build its momentum along the way the authors debunk some of the myths that have haunted two year institutions and uncover some surprising facts the authors also discuss the baby boom s effects on the growth of community colleges the efforts of african americans to join aacc s board of directors the controversy surrounding the first junior college and the history of the very words community college comprehensive and readable america s community college is the foremost work on the history of the people s college from publisher s description

while community colleges promote american ideals of democracy opportunity and social mobility they provide a vital accessible and affordable education for nearly 12 million first generation economically disadvantaged and minoritized

students are engines of local workforce and economic development and enroll nearly half of all students who go on to complete a four year degree they remain the least resourced and the least funded institutions in the united states offering the insights of the former president of greenfield community college located in massachusetts s poorest rural county who was a national leader in community college and higher education organizations as well as closely involved with local businesses and organizations and commentary and background data provided by professor of higher education and chair of the department of leadership in education at the university of massachusetts boston this book addresses the challenges that community colleges face as they strive to achieve their complex missions in a changing world by providing vivid accounts of the diversity of students that community colleges serve the complexity of their missions from dual enrollment with high schools to vocational training adult education and transfer to four year colleges and the role they play in supporting and responding to the needs of local business as well in regional economic development the authors make the case for increased investment while at the same time making apparent to all stakeholders from policy makers and trustees to college leaders faculty and staff how they can contribute to the vital development of human capacities community colleges are open access train nearly 80 of all first responders graduate more than half of new nurses and health care workers and have a history of nimbleness and responsiveness to community needs and can play a vital role in training for tomorrow s jobs over 60 of which will in the next decade require some college education the first four chapters set the scene demonstrating the key foundational linkage between education community and democracy presenting a history of the community college movement illustrating what s involved in building strong and reciprocal community relationships and covering a whole panoply of leadership issues such as governance institutional culture facilities planning resource development accreditation and crisis management the second part of the book presents bob pura s accounts of his visits to five community colleges each representing different geographic regions institutional size urban and rural locations and how they respond to the varied racial and ethnic populations from they draw their students and establish themselves as anchors in their communities as well as offering an important message to state and federal policy makers this book serves as a roadmap for aspiring leaders of community colleges as well as a text for leadership and higher education courses college leaders may find it useful for internal training and learning community groups a co publication with aac u

this issue illustrates examples of effective collaborations written by community college presidents administrators faculty and leaders of state governments and national organizations each has contributed a story illustrating a successful program that required the efforts of a range of individuals and recommendations for others to build their own successes

topics include how to build effective dual enrollment programs to motivate high school students in rural areas to pursue higher education why collaboration is crucial for institutions that apply for federal grant funding effective partnering with institutional research and technology departments to advance student services and college wide strategic planning how to infuse service learning into curricula to engage and encourage minority students at community colleges to focus their career aspirations how to advance community college study abroad programs through collective participation of administrators and faculty and outside organizations creating and sustaining effective partnerships between a state and its local colleges this is the 165th volume of this jossey bass higher education quarterly report series an essential guide for presidents vice presidents deans and other leaders in today s open door institutions this quarterly provides expert guidance in meeting the challenges of their distinctive and expanding educational mission

the community college is poised to contribute beyond its own community to across the world to do so to advance the work for the betterment of students and communities it must engage internationally while building capacity recognizing the growing importance of educating students in a globalized world this volume explores the community college in an international context it addresses global ideals values competencies and understanding in a local context and shows how individual community colleges have internationalized how models and partnerships can aid progression to comprehensive internationalization how international systems consider adoption and adaptation the authors point to a crucial vision for the future globalization has moved the u s community college steadily from international education as an add on to international education as a choice and now to international education as a crucial integrated mission that has drawn increased interest from other nations intent on an educated skilled citizenry the community college is no longer about the united states the community college is for all of us a world phenomenon this is the 161st volume of this jossey bass quarterly report series essential to presidents vice presidents deans and other leaders in today s open door institutions new directions for community colleges provides expert guidance in meeting the challenges of their distinct and expanding educational mission

in what excellent community colleges do joshua s wyner draws on the insights and evidence gained in administering the inaugural aspen prize for community college excellence this book identifies four domains of excellence degree completion equity student learning and labor market success and describes in rich detail the policies and practices that have allowed some community colleges to succeed in these domains by starting with a holistic definition of excellence measuring success against that definition and then identifying practices and policies that align with high levels of

student success the author seeks to contribute to the growing body of knowledge about improving student success in community colleges

historically community colleges have served societal and functional missions that expanded over time with the result of trying to achieve multiple goals for multiple audiences this volume explores the forces currently shaping community college missions and the resulting tension between stated goals assumed goals and achievement of those goals in an era of increasing accountability tighter coupling and the need to do ever more with fewer resources mission focus is vital to college survival explore such issues as the unspoken social contract transfer developmental education noncredit education dual enrollment workforce development the free college movement and planning for the future the topics are explored thoughtfully from both scholarly and practical perspectives highlighting the forces that shape community college missions this is the 180th volume of this jossey bass quarterly report series essential to the professional libraries of presidents vice presidents deans and other leaders in today s open door institutions new directions for community colleges provides expert guidance in meeting the challenges of their distinctive and expanding educational mission

what do equity oriented practices look like in different community college contexts given the increasing role of the community college in realizing equitable outcomes for students examples of what practitioners are doing to move forward an equity agenda are urgently needed the diverse perspectives and issues in these chapters explicitly advance an equity agenda and offer conceptual and empirical rationales to support equity oriented practices examples of programming and practice that support the lives and livelihoods of underserved student populations and examples of policy programming and thinking that emphasize the role of the community college in expanding educational opportunity for underserved students driven by a change in thinking and imagination these examples show how practitioners can and should tailor programming in light of larger patterns of inequality this is the 172nd volume of this jossey bass quarterly report series essential to the professional libraries of presidents vice presidents deans and other leaders in today s open door institutions new directions for community colleges provides expert guidance in meeting the challenges of their distinctive and expanding educational mission

minding the dream provides challenging reflective and practitioner based information about community colleges that is data based clear and accessible for the general reader as well as the scholar new employees current leaders graduate students legislators and boards of trustees need a grounded sense of the magnitude of the community college sector

minding the dream evokes the laudatory goals of the early pioneers of the community college movement while accurately framing key programs and political conundrums challenging community colleges mind the dream celebrates community colleges successes and is scrupulously honest about their failings community college leaders need honest information about what is working and need to be challenged about the things that are not state legislatures and congress need updated facts to assist them in making wise funding decisions regarding community colleges community college advocates need updated information to assist them in their advocacy work and higher education programs need an updated book about community colleges to use as a basic text these are the people who can benefit from reading mind the dream

with calls for community colleges to play a greater role in increasing college completion promising or high impact practices hips are receiving attention as means to foster persistence degree completion and other desired academic outcomes these include learning communities orientation first year seminars and supplemental instruction among many others this volume explores the latest research on how student success program research is conceptualized and operationalized evidence for ways in which interventions foster positive student outcomes critical inquiry of how students themselves experience them and challenges and guidance regarding program design implementation and evaluation this is the 175th volume of this jossey bass quarterly report series essential to the professional libraries of presidents vice presidents deans and other leaders in today's open door institutions new directions for community colleges provides expert guidance in meeting the challenges of their distinctive and expanding educational mission

community colleges face pressure to do more with less that have prompted many college leaders to consider fundamental changes to the ways they have typically done business because piecemeal solutions have not often been effective or efficient colleges are moving far beyond discreet programs or interventions and are attempting to implement comprehensive reform efforts this volume conceptualizes comprehensive reform as being marked by a focus on student success a theory of change that ties programmatic components together in an intentional and cohesive package implemented at multiple levels throughout the college and touching the majority of students and a culture of evidence that uses data to continuously assess programs and processes against student success presenting original analyses that describe the rationale for comprehensive reform this volume examines the challenges involved in implementing evaluating and sustaining those efforts this is the 176th volume of this jossey bass quarterly report series essential to the professional libraries of presidents vice presidents deans and other leaders in today's open door institutions new

directions for community colleges provides expert guidance in meeting the challenges of their distinctive and expanding educational mission

taking on the cherished principle that community colleges should be open to all students with a high school education scherer and anson argue that open access policies and lenient federal financial aid laws harm students and present the case for raising the minimum requirements for community college entry

this book is intended to improve understanding about the complex issues surrounding the national college completion agenda by highlighting the origins of this agenda and the dilemmas and opportunities it creates for community colleges the completion agenda in community colleges what it is why it matters and where it s going describes the many innovations underway nationally the book is an effort to bridge gaps between practice policy and research to provide the reader with a holistic view of community college response to the completion agenda while this agenda is a positive development it also raises some critical questions what is the appropriate balance between open access and ensuring more students earn a credential what can policymakers do to incent innovation among institutions without jeopardizing the strengths of community colleges in an era of constrained resources how can colleges improve outcomes when so many students enroll academically unprepared and perhaps most importantly how can we collectively increase these outcomes while also ensuring that the credentials attained are high quality and with labor market value

understanding community colleges provides a comprehensive review of the community college landscape management and governance finance student demographics and development teaching and learning policy faculty and workforce development and bridges the gap between research and practice this contributed volume brings together highly respected scholars in the field who rely upon substantial theoretical perspectives critical theory social theory institutional theory and organizational theory for a rich and expansive analysis of community colleges the latest text to publish in the core concepts in higher education series this exciting new text fills a gap in the higher education literature available for students enrolled in higher education and community college graduate programs this text provides students with a review of salient research related to the community college field critical theoretical perspectives underlying current policies an understanding of how theory links to practice including focused end of chapter discussion questions a fresh examination of emerging issues and insight into contemporary community college practices and policy

in this volume of new directions for community colleges key issues and practices will be addressed on the following topics the contemporary challenge of meeting growing demands for increased student persistence and success diminishing state support for higher education new calls for accountability and ways to measure institutional effectiveness the increasing reliance of many community colleges on grants and other sources of revenue and college policies that have significant financial ramifications page 4 of cover

for much of the twentieth century the definition of success for most community colleges revolved around student retention and graduation this definition no longer works if it ever did in student success in the community college what really works respected community college leaders researchers and innovators argue that student success is about redesigning community colleges in a manner that is consistent with each college's mission goals student population and resources concluding that there is no one size fits all approach to increasing student success chapter authors analyze national state and regional efforts to increase student success identify principles institutions can use to frame student success initiatives and outline specific actions community colleges can take to increase student and institutional success student success in the community college what really works also provides concrete examples of effective student success initiatives in a variety of community college settings

community colleges have experienced a dramatic shift in focus and direction over the past 25 years the impact of federal policy that emphasizes employment over education and the increased pressure for community colleges to meet the needs of local industries has led experts to ask whether or not contemporary community colleges are best serving their students as a bridge between public k 12 schools and higher education community colleges were designed as a gateway for groups of students who would otherwise be excluded from higher education most notably poorer and minority students ideally this education sector should be a democratizing force in american society yet community colleges continue to struggle with their mission and a variety of factors make it increasingly difficult to meet it the articles in this special issue of the annals examine the role of community colleges and how they respond to an emerging set of challenges three basic themes are threaded throughout the journal recent changes in federal policy and how it affects community colleges societal factors that have contributed to the movement of community colleges away from their traditional academic mission and how well specific community college practices serve the academic and employment needs of their students all of the authors agree that community colleges are overall increasingly responsive to the industry and business sector rather than to the students enrolled in their courses scholars community college leaders

and policymakers will find these insights a valuable resource as the effort to define and meet the goals of community colleges continue

arguably the nation's community colleges have experienced more change in the last several years than they have over the prior 115 years of their existence rapid changes in technology external pressures for accountability and student completion aggressive competition from other higher education institutions i.e. public for profit and private changes in enrollment demographics as well as new economic market and operational models stand to completely disrupt this relatively young enterprise unrelenting change provides useful practical examples for community college leaders as they seek to thoughtfully and strategically align their organization for the new dynamic in higher education furthermore unrelenting change offers insights into the change process including institutional assessment and readiness consideration of cultural implications strategic intentions toward innovation as well as risk failure and success rather than perceiving change and disruptive innovation as merely happenstance or luck the author provides discernment into the topic so as to give community college leaders solid guidance if not improved odds in undertaking this important competitive edge for the future of their intuitions and by extension their students

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